

# FINANCE COMMITTEE RECOMMENDATIONS



Fiscal Year 2012

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July 1, 2011 – June 30, 2012

	<u>Fiscal Year 2011</u> <u>Final Budget</u>	<u>Fiscal Year 2012</u> <u>Recommended</u>
<b>114 - Moderator</b>		
Moderator Salary	100.00	100.00
Moderator Misc. Expense	50.00	50.00
<b>Subtotal</b>	<b>150.00</b>	<b>150.00</b>
<b>122 - Board of Selectmen</b>		
Town Administrator Salary	101,229.00	101,229.00
Administrative Assistant Salary	40,254.00	40,254.00
Selectmen Salaries	10,500.00	10,500.00
Selectmen Other Wages	1,500.00	1,000.00
Selectmen Misc. Expense	10,000.00	7,500.00
Medicaid Billing Service	13,600.00	13,500.00
Computer Equipment & Supplies	3,250.00	2,250.00
<b>Subtotal</b>	<b>180,333.00</b>	<b>176,233.00</b>
<b>131 - Finance Committee</b>		
Finance Committee Misc. Exp.	1,800.00	1,800.00
Reserve Fund	70,000.00	70,000.00
<b>Subtotal</b>	<b>71,800.00</b>	<b>71,800.00</b>
<b>135 - Town Accountant</b>		
Accountant Salary	56,368.00	56,368.00
Assistant Accountant Salary	24,111.00	23,611.00
Accountant Misc. Expense	2,000.00	2,000.00
Accountant Computer Expense	3,351.00	3,400.00
<b>Subtotal</b>	<b>85,830.00</b>	<b>85,379.00</b>
<b>141 - Board of Assessors</b>		
Assessors Chair Salary	51,696.00	51,696.00
Assessors Clerk Salary	37,636.00	37,636.00
Assessors Member Salary	50,081.00	50,081.00
Assessors Misc. Expense	11,866.00	11,000.00
<b>Subtotal</b>	<b>151,279.00</b>	<b>150,413.00</b>
<b>145 - Town Treasurer</b>		
Treasurer Salary	55,836.00	55,836.00
Assistant Treasurer Salary	21,440.00	21,440.00
Treasurer Clerk Salary	1.00	1.00
Automatic Data Processing	22,000.00	22,000.00
Treasurer Misc. Expense	8,448.00	8,200.00
Chapter 59A Retirement	7,457.00	7,457.00
Tax Title Expense	2,500.00	2,500.00
<b>Subtotal</b>	<b>117,682.00</b>	<b>117,434.00</b>
<b>146 - Tax Collector</b>		
Tax Collector Salary	51,773.00	51,773.00
Assistant Collector Salary	25,606.00	25,606.00
Collector Other Wages	4,560.00	4,560.00
Collector Misc. Expense	38,841.00	36,750.00
<b>Subtotal</b>	<b>120,780.00</b>	<b>118,689.00</b>
<b>149 - Parking Fines</b>		
Parking Fine Administrator	970.00	940.00
<b>Subtotal</b>	<b>970.00</b>	<b>940.00</b>

	<u>Fiscal Year 2011</u> <u>Final Budget</u>	<u>Fiscal Year 2012</u> <u>Recommended</u>
<b>151 - Town Solicitor</b>		
Solicitor Salary	1.00	1.00
Solicitor Lit/Neg/Legal Memo	89,207.00	89,207.00
Solicitor Misc. Expense	940.00	940.00
<b>Subtotal</b>	<b>90,148.00</b>	<b>90,148.00</b>
<b>161 - Town Clerk</b>		
Town Clerk Salary	54,994.00	54,994.00
Assistant Town Clerk Salary	40,253.00	40,253.00
Registrars Salaries	3,850.00	3,850.00
Town Clerk Misc. Expense	6,100.00	6,100.00
Election Misc. Expense	23,700.00	18,600.00
Street Listing Misc. Expense	500.00	500.00
Census Misc. Expense	5,000.00	5,000.00
<b>Subtotal</b>	<b>134,397.00</b>	<b>129,297.00</b>
<b>171 - Conservation Commission</b>		
Conservation Misc. Expense	1,504.00	1,459.00
<b>Subtotal</b>	<b>1,504.00</b>	<b>1,459.00</b>
<b>175 - Planning Board</b>		
Planning Board Misc. Expense	1,936.00	1,878.00
<b>Subtotal</b>	<b>1,936.00</b>	<b>1,878.00</b>
<b>176 - Zoning Board</b>		
Zoning Board Misc. Expense	1,089.00	1,059.00
<b>Subtotal</b>	<b>1,089.00</b>	<b>1,059.00</b>
<b>179 - Montachusett Planning Comm.</b>		
MRPC Assessment	3,848.00	3,945.00
<b>Subtotal</b>	<b>3,848.00</b>	<b>3,945.00</b>
<b>182 - Economic Development</b>		
Economic Development Director	1.00	1.00
Financial Officer Salary	3,916.00	3,916.00
Program Manager Salary	1.00	1.00
Economic Dev. Misc. Expense	2,740.00	2,540.00
<b>Subtotal</b>	<b>6,658.00</b>	<b>6,458.00</b>
<b>192 - Town Hall Custodian</b>		
Town Hall Custodian Salary	38,695.00	38,695.00
Town Hall Other Wages	2,500.00	2,500.00
Town Hall Heat, Light & Power	58,000.00	58,000.00
Town Hall Repairs	7,500.00	7,500.00
Town Hall Misc. Expense	7,500.00	7,500.00
<b>Subtotal</b>	<b>114,195.00</b>	<b>114,195.00</b>
<b>193 - Insurance/Miscellaneous</b>		
Law Books	750.00	750.00
Civic Fund	2,000.00	2,000.00
Town Report Preparation	6,500.00	6,500.00
Town Audit	41,000.00	41,000.00
Copy Machine Expense	3,500.00	3,500.00
Liability Insurance	7,500.00	7,500.00
Blanket Insurance	175,000.00	150,000.00
<b>Subtotal</b>	<b>236,250.00</b>	<b>211,250.00</b>

**Fiscal Year 2011**  
**Final Budget**

**Fiscal Year 2012**  
**Recommended**

**210 - Police Department**

Police Chief Salary	114,455.00	114,455.00
Police Lieutenant Salary	84,393.00	84,393.00
Police Clerk Salary	36,338.00	19,000.00
Police Sergeants Salaries	280,285.00	280,285.00
Patrolmen Salaries	1,165,902.00	1,133,035.00
Dispatchers Salaries	117,685.00	117,685.00
Police Overtime Pay	100,500.00	100,500.00
Police Longevity Pay	15,500.00	14,500.00
Police Holiday Pay	87,175.00	85,501.00
Police Compensatory Court Time	32,000.00	32,000.00
Police Sick Time Buyback	31,895.00	28,165.00
Police Pensions	36,778.00	36,778.00
Police Incentive	1,850.00	1,850.00
Police Quinn Bill	262,736.00	240,870.00
Police Heat, Light & Power	44,000.00	44,000.00
Police Building Maintenance	3,500.00	3,500.00
Police New Radio Maintenance	1,000.00	1,000.00
Traffic Signs	250.00	250.00
Police Training & Education	6,000.00	6,000.00
Police Uniforms	28,000.00	28,000.00
Police Misc. Expense	67,000.00	67,000.00
Police Station Cleaning Service	31,000.00	31,000.00
Rifle Range	950.00	1,100.00
Police New Equipment	-	5,715.00
<b>Subtotal</b>	<b>2,549,192.00</b>	<b>2,476,582.00</b>

**220 - Fire Department**

Fire Chief Salary	94,565.00	96,364.00
Deputy Chief Salary	66,963.00	67,963.00
Captains/Acting Captains Salaries	182,595.00	191,071.00
Fire Fighters Salaries	777,628.00	761,991.00
Call Fire Fighters Salaries	12,000.00	12,000.00
Fire Alarm Electrician	5,265.00	5,265.00
Fire Clerk	4,000.00	4,000.00
Fire Overtime	134,973.00	120,973.00
Fire Longevity Pay	12,975.00	16,020.00
Fire Holiday Pay	59,385.00	59,485.00
Fire Sick Time Buyback	19,664.00	37,706.00
Fire Pensions	22,337.00	22,697.00
Fire Incentive Pay	17,400.00	16,700.00
Fire Uniforms Allowance	16,675.00	18,750.00
Fire Uniforms Expense	6,500.00	6,500.00
Fire Heat, Light & Power	16,000.00	18,000.00
Apparatus Repair & Maintenance	20,000.00	15,000.00
Fire Building Repair & Maintenance	5,700.00	5,700.00
Fire Alarm Expense	12,000.00	12,000.00
Fire Radio Service	6,000.00	6,000.00
Fire Training	3,500.00	3,500.00
Fire Hose	2,500.00	2,500.00
Fire Misc. Expense	28,000.00	21,000.00
Respiratory Equipment	2,000.00	2,000.00
Fire Equipment	-	7,616.00
<b>Subtotal</b>	<b>1,528,625.00</b>	<b>1,530,801.00</b>

	<i><b>Fiscal Year 2011 Final Budget</b></i>	<i><b>Fiscal Year 2012 Recommended</b></i>
<b>241 - Building Inspector</b>		
Building Inspector Salary	62,493.00	62,493.00
Building Inspector Other Wages	1,250.00	1,250.00
Permitting Department Clerk	31,155.00	31,155.00
Building Inspector Misc. Expense	4,000.00	3,750.00
<b>Subtotal</b>	<b>98,898.00</b>	<b>98,648.00</b>
<b>242 - Gas/Plumbing Inspectors</b>		
Gas Inspector Misc. Expense	100.00	100.00
Plumbing Inspector Misc. Exp.	100.00	100.00
<b>Subtotal</b>	<b>200.00</b>	<b>200.00</b>
<b>244 - Sealer of Weights &amp; Measures</b>		
Sealer Salary	6,620.00	6,620.00
Sealer Misc. Expense	655.00	655.00
<b>Subtotal</b>	<b>7,275.00</b>	<b>7,275.00</b>
<b>245 - Electrical Inspector</b>		
Electrical Inspector Salary	16,457.00	16,457.00
Asst. Electrical Inspector Salary	-	800.00
Electrical Inspector Misc. Exp.	1,575.00	1,575.00
<b>Subtotal</b>	<b>18,032.00</b>	<b>18,832.00</b>
<b>291 - Emergency Management</b>		
Emergency Mgmt. Misc. Expense	2,000.00	2,000.00
<b>Subtotal</b>	<b>2,000.00</b>	<b>2,000.00</b>
<b>292 - Dog Officer</b>		
Dog Officer Salary	10,000.00	10,000.00
Dog Officer Misc. Expense	100.00	100.00
Dog Officer Kennel Fees	100.00	100.00
<b>Subtotal</b>	<b>10,200.00</b>	<b>10,200.00</b>
<b>301 - School Department</b>		
School Salaries	9,236,325.00	9,236,325.00
School Pensions	54,653.00	54,653.00
Special Needs	4,377,440.00	4,377,440.00
Vocational Education	1,890,322.00	1,890,322.00
School Misc. Expense	1,773,291.00	1,773,291.00
Athletic Fund	51,449.00	51,449.00
<b>Subtotal</b>	<b>17,383,480.00</b>	<b>17,383,480.00</b>
<b>422 - Dept. of Public Works</b>		
DPW Superintendent Salary	18,724.00	18,724.00
DPW Wages	216,760.00	210,560.00
DPW Clerk Salary	7,381.00	7,381.00
DPW Overtime	15,000.00	15,000.00
DPW Longevity Pay	2,400.00	2,450.00
DPW Clothing Allowance	5,625.00	5,625.00
Fuel Tank Pump & Maintenance	95,000.00	110,000.00
Street Maintenance	65,000.00	56,000.00
DPW Misc. Expense	72,500.00	72,200.00
DPW Discretionary Equipment	17,141.00	10,000.00
DPW Snow & Ice	60,000.00	60,000.00
DPW Building Maintenance	10,000.00	8,000.00
DPW Other New Equipment	-	-
<b>Subtotal</b>	<b>585,531.00</b>	<b>575,940.00</b>

	<i><b>Fiscal Year 2011 Final Budget</b></i>	<i><b>Fiscal Year 2012 Recommended</b></i>
<b>491 - Cemetery Department</b>		
Cemetery Wages	190,500.00	176,195.00
Cemetery Overtime	10,000.00	10,000.00
Cemetery Misc. Expense	9,500.00	9,500.00
Tree Removal Services	13,000.00	13,000.00
<b>Subtotal</b>	<b>223,000.00</b>	<b>208,695.00</b>
<b>510 - Board of Health</b>		
Health Agent Salary	24,524.00	24,524.00
Health Board Salaries	900.00	900.00
Physician Salary	10,000.00	10,000.00
Health Nurse Salary	49,552.00	49,552.00
Health Inspector Salary	40,495.00	40,495.00
Health Board Misc. Expense	2,800.00	2,600.00
Nurse Expense	500.00	500.00
Pick-Up Dead Animals	2,000.00	1,800.00
<b>Subtotal</b>	<b>130,771.00</b>	<b>130,371.00</b>
<b>541 - Council On Aging</b>		
COA Director Salary	46,233.00	46,233.00
COA Dispatcher Salary	25,597.00	25,597.00
COA Van Driver Salaries	32,571.00	32,571.00
COA Outreach Worker	15,054.00	15,054.00
COA Site Manager	-	9,959.00
COA Van Maintenance	900.00	900.00
COA Home Care	1,500.00	1,500.00
COA Programs	6,000.00	6,000.00
COA Misc. Expense	13,000.00	13,000.00
<b>Subtotal</b>	<b>140,855.00</b>	<b>150,814.00</b>
<b>543 - Dept. of Veteran Services</b>		
Veterans Agent Salary	37,444.00	37,444.00
Veterans Benefits	180,000.00	230,000.00
Veterans Misc. Expense	970.00	970.00
<b>Subtotal</b>	<b>218,414.00</b>	<b>268,414.00</b>
<b>610 - Bigelow Public Library</b>		
Library Director Salary	59,711.00	59,711.00
Librarians Salaries	98,985.00	93,788.00
Children's Librarian Salary	41,592.00	41,592.00
Library Custodian Salary	24,644.00	24,644.00
Library Heat, Light & Power	16,216.00	13,000.00
Library Repairs	-	-
Books/AV/Periodicals	47,735.00	46,232.00
Library Technology	3,300.00	2,000.00
Library Misc. Expense	16,936.00	13,000.00
Library Public Programs	320.00	-
<b>Subtotal</b>	<b>309,439.00</b>	<b>293,967.00</b>
<b>630 - Parks &amp; Recreation</b>		
Recreation Wages	17,038.00	14,558.00
Recreation Misc. Expense	6,000.00	6,000.00
Parks & Rec. Director Salary	51,669.00	51,669.00
Parks & Rec. Asst. Director Salary	33,481.00	33,481.00
Park Manager	33,481.00	33,481.00
Park Wages	12,500.00	12,500.00
Duffy Park Misc. Expense	1,000.00	-

	<u>Fiscal Year 2011</u> <u>Final Budget</u>	<u>Fiscal Year 2012</u> <u>Recommended</u>
Foster Fountain Misc. Expense	1,000.00	-
Park Heat, Light & Power	1,600.00	-
Park Misc. Expense	8,000.00	8,000.00
Park New Equipment	-	-
Central Park Misc. Expense	9,500.00	8,500.00
Office Heat, Light & Power	6,500.00	4,500.00
Building Maintenance Expense	-	-
<b>Subtotal</b>	<b>181,769.00</b>	<b>172,689.00</b>
<b>699 - Fuller Field Commission</b>		
Fuller Field Caretaker Salary	15,575.00	15,575.00
Fuller Field Other Wages	2,060.00	2,060.00
Heat, Light & Power	-	-
Fuller Field Misc. Expense	13,726.00	13,226.00
<b>Subtotal</b>	<b>31,361.00</b>	<b>30,861.00</b>
<b>910 - Pensions</b>		
Pension/Annuities/Cola	4,440.00	4,440.00
<b>Subtotal</b>	<b>4,440.00</b>	<b>4,440.00</b>
Commission on Disability	668.00	668.00
Cable Advisory Commission	470.00	470.00
Personnel Board	726.00	726.00
Historical Commission	968.00	968.00
Weeks Fund Treasurer Salary	150.00	150.00
Memorial/Veteran's Day	4,982.00	4,982.00
Recycling Expense	30,000.00	30,000.00
Retirement Board Appropriation	1,798,319.00	1,993,352.00
Debt Retirement Principal	1,851,500.00	1,751,500.00
Debt Retirement Interest	828,594.00	749,620.00
Short Term Borrowing	75,000.00	25,000.00
Medicare Tax	225,000.00	225,000.00
Unemployment Compensation	50,000.00	30,000.00
Group Health Insurance	3,302,000.00	3,660,000.00
Workers Compensation	95,000.00	95,000.00
Street Lights	105,000.00	105,000.00
<b>Subtotal</b>	<b>8,368,377.00</b>	<b>8,672,436.00</b>
<b>Grand Total</b>	<b>33,110,708.00</b>	<b>33,317,372.00</b>

<b><u>Fiscal Year 2012 Enterprise Budgets</u></b>	<b><u>Fiscal Year 2011 Final Budget</u></b>	<b><u>Fiscal Year 2012 Recommended</u></b>
<b>232 - Ambulance Enterprise Fund</b>		
Ambulance Wages	180,738.00	209,678.00
Ambulance Holiday Pay	9,077.00	11,046.00
Ambulance Misc. Expense	55,400.00	62,400.00
EMT Comp. Pay	47,500.00	25,000.00
EMT Training Tuition	21,000.00	21,750.00
EMT Training Misc. Expense	4,500.00	4,500.00
EMT Overtime	15,000.00	19,000.00
Building Repair & Maintenance	-	-
Capital Outlay (Ambulance Lease)	32,158.00	32,154.00
Town Service Charges	-	-
<b>Subtotal</b>	<b>365,373.00</b>	<b>385,528.00</b>

\*\*Ambulance Enterprise Budget Offset By User Fees of \$353,374.00 & Retained Earnings of \$32,154.00. Indirect costs \$24,420.00 to be raised and appropriated in the General Fund operating budget and reimbursed through a transfer from the Ambulance Enterprise Fund.

<b>452 - Water &amp; Sewer Enterprise Fund</b>		
Wages & Salary	546,444.00	552,000.00
Overtime	115,000.00	115,000.00
Superintendent Salary	66,334.00	66,334.00
DPW Clerk Salary	23,894.00	23,894.00
Clothing Allowance	6,875.00	6,875.00
Longevity	3,100.00	3,100.00
Heat, Light & Power	270,000.00	260,000.00
Maintenance & Repairs	75,000.00	-
Equipment & Supplies	70,000.00	65,000.00
Pump Station Operation & Maint.	225,000.00	200,000.00
Water/Sewer Improvements	35,000.00	35,000.00
Water/Sewer Misc. Expense	170,000.00	140,000.00
Capital Outlay	-	-
Discretionary Equipment	60,000.00	51,617.00
Water Charge (DEP)	6,000.00	6,000.00
Cross Connection Services	7,000.00	7,000.00
Payment-in-Lieu of Taxes	1,500.00	1,500.00
Debt & Interest	1,050,000.00	1,010,000.00
Town Service Charges	-	-
<b>Subtotal</b>	<b>2,731,147.00</b>	<b>2,543,320.00</b>

\*\*Water & Sewer Enterprise Budget Offset By User Fees of \$2,543,320.00. Indirect costs of \$84,130.00 to be raised and appropriated in the General Fund operating budget and reimbursed through a transfer from the Water & Sewer Enterprise Fund.

<b>433 - Rubbish Enterprise Fund</b>		
Rubbish Wages	179,000.00	184,900.00
Superintendent Salary	11,835.00	11,472.00
DPW Clerk Salary	4,132.00	4,131.00
Clothing Allowance	2,500.00	2,500.00
Longevity	250.00	900.00
Rubbish Overtime	1,000.00	1,000.00
Rubbish Misc. Expense	20,000.00	20,000.00
Compactor Maintenance	30,000.00	30,000.00
Rubbish Maint. & Disposal	178,000.00	170,000.00
Town Service Charges	-	-
<b>Subtotal</b>	<b>426,717.00</b>	<b>424,903.00</b>

\*\*Rubbish Enterprise Budget offset by user fees of \$424,903.00. Indirect costs of \$29,400 to be raised and appropriated in the General Fund operating budget and reimbursed through a transfer from the Rubbish Enterprise Fund.

**Fiscal Year 2012 Budget Summary**

	<b><u>Fiscal Year 2011</u></b> <b><u>Final Budget</u></b>	<b><u>Fiscal Year 2012</u></b> <b><u>Recommended</u></b>
General Government	1,138,211.00	1,125,119.00
Public Safety	4,580,765.00	4,531,006.00
Schools	17,383,480.00	17,383,480.00
Public Works	3,996,395.00	3,782,858.00
Health	130,771.00	130,371.00
Council On Aging	140,855.00	150,814.00
Veterans Services	223,396.00	273,396.00
Library	309,439.00	293,967.00
Parks & Recreation	181,769.00	172,689.00
Pensions/Annuities/COLA	4,440.00	4,440.00
Retirement	1,798,319.00	1,993,352.00
Health & General Insurance	3,629,500.00	3,942,500.00
Unclassified	361,511.00	361,011.00
Municipal Indebtedness		
Principal	1,851,500.00	1,751,500.00
Interest	828,594.00	749,620.00
Short Term Borrowing	75,000.00	25,000.00
<b>Grand Total All Funds</b>	<b><u>36,633,945.00</u></b>	<b><u>36,671,123.00</u></b>

**Fiscal Year 2012 Revenue/Budget Projections**

<b><u>Uses of Resources:</u></b>	<b><u>Fiscal Year 2011 Final Budget</u></b>	<b><u>Fiscal Year 2012 Recommended</u></b>
Appropriations:		
Annual Budget	33,110,708.00	33,317,372.00
Ambulance Enterprise Fund	365,373.00	385,528.00
Water & Sewer Enterprise Fund	2,731,147.00	2,543,320.00
Rubbish Enterprise Fund	426,717.00	424,903.00
Annual Town Meeting Articles	21,474.00	22,849.00
Special Town Meeting Articles	-	-
Total Appropriations	<b>36,655,419.00</b>	<b>36,693,972.00</b>
Local Expenditures:		
Tax Title Expenditures	10,000.00	10,000.00
Cherry Sheet Offsets	25,038.00	26,772.00
Debt & Interest Not On Schedule B	-	-
School Choice Assessments	596,219.00	723,371.00
Final Judgements	-	-
Snow & Ice Account	184,175.00	255,000.00
Total Local Expenditures	<b>815,432.00</b>	<b>1,015,143.00</b>
State & County Charges:	48,280.00	47,259.00
Overlay Reserve (Assessors):	150,000.00	150,000.00
<b>Total Uses of Resources</b>	<b>37,669,131.00</b>	<b>37,906,374.00</b>
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<b><u>Sources of Funding:</u></b>		
Local Property Taxes:		
Property Taxes Levy Limit	16,227,728.00	16,987,105.00
Proposition 2 1/2 Increase	405,693.00	424,678.00
Supplemental Tax Assessments	-	-
New Growth Per Assessors	168,000.00	167,000.00
Total Local Property Taxes	<b>16,801,421.00</b>	<b>17,578,783.00</b>
State Aid (Cherry Sheet):		
Chapter 70 Education Aid	10,408,392.00	10,497,286.00
Charter Tuition Reimbursement	132,844.00	67,779.00
School Lunch Program	9,838.00	11,457.00
Lottery Distribution	-	-
Additional Assistance	-	-
General Municipal Aid	1,991,079.00	1,847,116.00
Meals Tax Revenue	-	-
Room Tax Revenue	-	-
Police Career Incentive	10,849.00	-
Veterans' Benefit	126,992.00	206,111.00
Vets, Blind, Elderly Exemption	86,848.00	88,713.00
State Owned Land	2,362.00	2,172.00
Public Libraries	15,200.00	15,315.00
State Retirement Revenue	-	-
Total State Aid	<b>12,784,404.00</b>	<b>12,735,949.00</b>

	<b><u>Fiscal Year 2011</u></b> <b><u>Final Budget</u></b>	<b><u>Fiscal Year 2012</u></b> <b><u>Recommended</u></b>
Estimated Local Revenues:		
Motor Vehicle Excise	1,200,000.00	1,200,000.00
Payments Lieu of Taxes	128,815.00	130,000.00
Tax Liens	40,000.00	40,000.00
Penalties & Interest	120,000.00	120,000.00
Licenses, Fees & Permits	200,440.00	200,000.00
Fines & Forfeits	25,000.00	25,000.00
Town Charges - Amb/Water/Rubbish	-	-
Intergovernmental	41,000.00	40,000.00
Investment Income	70,000.00	70,000.00
Unclassified	238,450.00	250,000.00
<b>Total Estimated Local Revenues</b>	<b><u>2,063,705.00</u></b>	<b><u>2,075,000.00</u></b>
Other Available Funds:		
Free Cash	327,282.00	-
Ambulance Enterprise Fund	365,373.00	385,528.00
Water & Sewer Enterprise Fund	2,731,147.00	2,543,320.00
Rubbish Enterprise Fund	426,717.00	424,903.00
Debt Exclusion (Rauscher/Senior)	337,995.00	333,329.00
Debt Exclusion (School)	399,240.00	350,715.00
School Building Reimbursement	1,293,897.00	1,293,897.00
Transfers from Enterprise Funds	137,950.00	137,950.00
Overlay Surplus	-	47,000.00
Stabilization Fund	-	-
Borrowing on Articles	-	-
Conservation Fund	-	-
Cemetery Trust Fund	-	-
<b>Total Other Available Funds</b>	<b><u>6,019,601.00</u></b>	<b><u>5,516,642.00</u></b>
<b>Total Sources of Revenue</b>	<b><u>37,669,131.00</u></b>	<b><u>37,906,374.00</u></b>
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<b>PROJECTED SURPLUS (DEFICIT)</b>	<b>0.00</b>	<b>0.00</b>